



**MIAMI-DADE COUNTY
STRATEGIC PLAN**

**COMMUNITY GOALS AND PRIORITY OUTCOMES
JUNE 2003**

Our Mission: Delivering excellent public services that address our community's needs and enhance our quality of life

ECONOMIC DEVELOPMENT GOALS

- **Allocate County Government resources in support of activities that increase and diversify jobs and incomes while eliminating socio-economic disparities in underserved areas**
- **Lead the coordination of economic development activities throughout Miami-Dade County**
- **Expand entrepreneurial development opportunities within Miami-Dade County**
- **Create a more business-friendly environment in Miami-Dade County**

Priority Key Outcomes

- Increased number of businesses and employment opportunities in higher-paying, targeted industries
- Increased number of county residents with the job skills to achieve economic self-sufficiency
- Increased number of low to moderate income homeowners
- Coordinated and effective economic and community development programs
- Proactive involvement of communities in economic development efforts
- Organizations empowered with the technical and management capacity to succeed
- Improved infrastructure and redevelopment to attract businesses to underserved and distressed areas
- Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County

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HEALTH AND HUMAN SERVICES GOALS

- **Eliminate barriers to care**
- **Improve the future of Miami-Dade County's children and youth**
- **Promote independent living through early intervention and support services**
- **Provide adequate, quality, and affordable housing equitably throughout Miami-Dade County**
- **Ensure high quality standard of care and customer service Countywide**
- **Ensure universal access to timely and accurate service information and community resources**
- **Develop positive relationships among all groups to promote unity in Miami-Dade County**

Priority Key Outcomes

- Reduced rate of uninsured Countywide
- Improved public transportation to health and human services facilities throughout Miami-Dade County
- Increased access to and quality of child care facilities
- Increased culturally sensitive outreach/prevention and intervention services for Miami-Dade County children, youth and their families
- Young adults with basic education, skills, and values
- Healthier community
- Increased availability of affordable and special needs housing
- Improved customer service and care in health and human services
- Reduction of health and human service unmet needs



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NEIGHBORHOOD AND UNINCORPORATED AREA MUNICIPAL SERVICES GOALS

- **Provide efficient, consistent, and appropriate growth management, urban planning, and transportation development services**
- **Empower the community by increasing communication and coordination with local, state, and federal entities**
- **Use consistent, fair and effective means to achieve code compliance**
- **Enact programs to beautify and improve urban and residential areas**
- **Promote responsible stewardship of natural resources and unique community environments**
- **Provide timely and reliable public infrastructure services including road maintenance, storm water, solid waste and wastewater management, and a safe and clean water delivery system consistent with the Comprehensive Development Master Plan (CDMP)**

Priority Key Outcomes

- Increased urban infill development and decreased urban sprawl
- Protection of viable agriculture and environmentally-sensitive land
- Improved community design
- Strengthened bond between the community and Miami-Dade County government
- Improved community access to information and services
- Well-trained, customer-friendly county government workforce
- Resident and business voluntary compliance with county codes
- Timely identification and remediation of nuisances, including unsafe structures
- Neighborhood and rights-of-way aesthetics that foster and enhance quality of life
- Improved neighborhood roadways, sidewalks, drainage, and reduced flooding



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PUBLIC SAFETY GOALS

- **Effectively provide the necessary and appropriate technology, buildings, equipment and people for delivery of quality services now and in the future**
- **Provide comprehensive and humane programs for crime prevention, treatment and rehabilitation**
- **Improve the quality of service delivery through commitment to ongoing employee training**
- **Strengthen the bond between the public safety departments and the community**
- **Improve public safety through the use of community planning and the enforcement of quality of life issues**

Priority Key Outcomes

- Public safety facilities and resources built and maintained to meet needs
- Reduced response time
- Reduction in property loss and destruction
- Improved Homeland Security Preparedness
- Strengthened Juvenile Assessment Center
- Increased community awareness of information resources and involvement opportunities



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RECREATION AND CULTURE GOALS

- **Establish easily accessible, diverse and enjoyable programs, services, places and facilities to meet our community's unique and growing needs**
- **Secure and invest additional public and private resources to improve and expand programs, services and facilities**
- **Increase participation in and awareness of programs, services and facilities**
- **Develop lifelong learning and professional development opportunities through education, outreach and training partnerships**

Priority Key Outcomes

- Well-maintained, attractive and safe parks, libraries, museums, facilities, and public artwork
- Available and high quality green space throughout the County
- More cultural, recreational and library programs and services available to address varied community interests and educational needs
- Coordination of existing cultural, recreational and library programs and services and comprehensive development of new experiences and opportunities
- Quality customer service at all recreational, cultural and library facilities
- Cultural, recreational and library places and facilities located where needed throughout the County
- Reduction in unmet recreational, cultural and library needs
- Expanded awareness of and access to cultural, recreational and library programs and services



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TRANSPORTATION GOALS

- **Encourage and promote innovative solutions to transportation challenges, including incentive plans**
- **Maximize the use and efficiency of the existing transportation system on a neighborhood, county and regional basis**
- **Improve mass transit along major corridors and between major origin and destination locations**
- **Enhance the ease of movement of people and goods to, from and through the airport, the seaport, and other centers through new and improved inter-modal linkages**
- **Educate the community regarding transportation issues and opportunities**
- **Promote improved mobility of people and commerce to capitalize on South Florida's advantages**

Priority Key Outcomes

- More integrated land-use development to decrease dependence on automobiles
- Improved level-of-service on major roadway corridors
- Successful implementation of the People's Transportation Plan, including
 - Minimum wait time for transit passengers
 - Convenient, clean transit passenger facilities and vehicles
 - Improved accessibility to transit facilities and bus stops
 - Safe and reliable transit facilities and vehicles
 - Dramatic improvement in the level of bus service
 - Expanded rapid transit service along all major corridors
 - Effective management and oversight of dedicated transit funds
- Seamless movement of people, baggage and cargo between Seaport and Airport
- Adequate capacity to meet existing and future demand levels for passengers and cargo at the ports
- Enhanced customer service, convenience, and security at every level of contact with the ports